

# MAKE DIGITAL



**Investor Presentation** 

October 2016

#### Safe Harbor

Certain statements in this release concerning our future growth prospects are forward-looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in IT services including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-time frame contracts, client concentration, restrictions on immigration, our ability to manage our international operations, reduced demand for technology in our key focus areas, disruptions in telecommunication networks, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, withdrawal of governmental fiscal incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. Mindtree may, from time to time, make additional written and oral forward looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the Company.



#### Mindtree at a glance

We engineer meaningful technology solutions to help businesses and societies flourish.



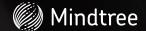
68% 21% 11% US Europe APAC











## Offerings

Travel, Transportation & Hospitality

CPG, Retail & Manufacturing

Banking, Financial Services & Insurance

Technology & Media

Solution Architecture - Central Architecture Group

Digital (e-commerce, Marketing, Mobile, Cloud) Datawarehouse & Analytics

ERP (SAP, Oracle)

EAI (BPM, SOA) Engineering R&D

Independent Testing Infrastructure Management Mainframe & Midrange

Project & Program Management

Agile Application Development & Maintenance

**Managed Services** 

**Application Maintenance Services** 



# Solution Excellence with Challenging Engagements

#### Identity for 1.2 billion people

One of world's largest big data implementation. World's largest citizen identification program.

#### 100 million passengers fly safe

Flight planning system. 180+airlines. 15000+ flight plans.

#### Managed \$1.5 Billion trade spend

Trade promotion management & optimization. 30+ countries.

#### **Saved \$60 Million in reinsurance costs**

Improved underwriting practice efficiency.

Next generation global exposure solution.

40 million customers in 160 countries.





#### Make Digital Real – Delivering Unique Value to Clients

Shape

new. innovative

Develop

"sense-and-

respond"

systems

Next-gen airport platform for self baggage and boarding

Redeveloping airport systems

True-blue digital industrial IoT on Azure

IoT enabled devices and self-certified through Cloud consumers faster and better across all digital channels 70 unique brands

Create

digital customer experiences

Digitize the value

chain

Created a unified web content management platform

182 countries 1600 digital properties

Consumer goods giant engaging with

40% cost savings 50% decrease in time-to-market

Predictive analytics improves market share and grows assortment mix

Used gutbased methods for sales planning

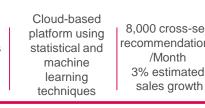
8,000 cross-sell recommendations /Month 3% estimated

Global hotel chain giving do-it-yourself power to customers with mobile concierge

Connects event planners directly to hotel services across 500 properties

Global framework that can be applied across brands

Centralized system to create and fulfill all event related requests





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### Acquisitions in 2015-16



#1 SAP HANA implementation partner



#1 Duck Creek implementation partner



**Relational Solutions** 

a Mindtree company

Leader in demand signal repository & trade promotion analytics



Platinum Salesforce implementation partner



# Q2 FY17 key metrics

#### Highlights – Second quarter ended September 30, 2016

Key financial metrics					
In \$ million	Q2 FY16	Q1 FY17	Q2 FY17	Q-o-Q growth	Y-o-Y growth
Revenue	179.7	199.0	193.0	(3.0)%	7.4%
EBITDA	33.8	29.2	24.1	(17.5)%	(28.7)%
EBITDA %	18.8%	14.7%	12.5%		
PAT	23.2	18.5	14.1	(23.6)%	(39.1)%
PAT %	12.9%	9.3%	7.3%		
Diluted EPS ₹	8.97	7.35	5.64	(23.3)%	(37.2)%

The financial results above are in accordance with Ind AS (largely similar to IFRS) for the quarter and six months ended September 30, 2016. Accordingly the figures for previous periods have been restated in accordance with Ind AS.

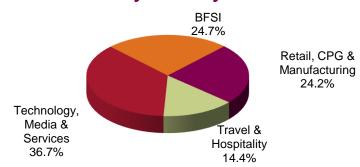


## High quality and diversity of revenues

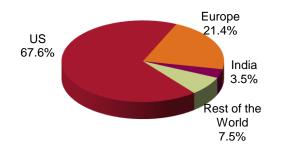
Client Contribution				
	Q2 FY16	Q1 FY17	Q2 FY17	
Top Client	10.6%	13.1%	14.4%	
Top 5 Clients	31.6%	29.6%	30.0%	
Top 10 Clients	45.3%	42.6%	42.5%	

Client Details				
	Q2 FY16	Q1 FY17	Q2 FY17	
\$1MM+	92	98	107	
\$5MM+	29	31	30	
\$10MM+	13	16	16	
\$25MM+	6	5	6	
\$50MM+	2	2	2	

#### **By Industry**



#### **By Geography**





# Other operating metrics

Revenue by Project Type				
Q2 FY16 Q1 FY17 Q2 FY17				
Fixed Cost, Fixed Monthly	49.7%	48.7%	50.6%	
Time & Materials	50.3%	51.3%	49.4%	

Utilization				
	Q2 FY16	Q1 FY17	Q2 FY17	
Including Trainees	71.4%	71.4%	71.4%	
Excluding Trainees	73.3%	72.0%	73.1%	

Revenue Mix (Revenue)					
Q2 FY16 Q1 FY17 Q2 FY17					
Onsite	52.4%	59.5%	59.2%		
Offshore	47.6%	40.5%	40.8%		

Revenue Mix (Effort)			
	Q2 FY16	Q1 FY17	Q2 FY17
Onsite	20.0%	22.9%	23.3%
Offshore	80.0%	77.1%	76.7%



# People

Key people metrics			
	Q2 FY16	Q1 FY17	Q2 FY17
Total Mindtree Minds	15,582	16,110	16,219
Gross Addition	1,801	210	744
Attrition (Last Twelve Months)	17.1%	16.5%	16.4%
Experience (0-3 years)	26.5%	25.6%	24.7%
Average Experience (years)	6.5	6.8	6.8



# Welcome to possible