MindTree Limited Consolidated balance sheet

Schedule As at Dec 31, 2010 As at Dec 31, 201				(Rs in Million)
Sources of FUNDs		Schedule		
Share capital			Dec 31, 2010	March 31, 2010
Share capital 1 399 395 Share application money 2 6,999 6,311 Reserves and surplus 2 6,999 6,311 Conn funds 3 43 31 Unsecured loans 3 43 31 APPLICATION OF FUNDS Fixed assets 4 5,553 5,133 Less: Accumulated depreciation 2,439 2,521 Net block 3,114 2,672 Capital work-in-progress 28 247 Goodwill - 13 4 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,891 Current liabilities and provisions 9 1,941 2,114 Provisions 10 397 490 Acturent liabilities				
Share application money Comment Comment		4	200	20.5
Reserves and surplus 2 6,999 6,311 Loan funds 3 43 3 Loan funds 3 43 3 APPLICATION OF FUNDS Fixed assets 4 5,553 5,133 Less: Accumulated depreciation 5,553 5,133 5,231 2,2439 2,251 Net block 3,114 2,612 2,2439 2,251 2,2439 2,251 Support of the progress 2 28 247 2,255 2,2		1		395
Loan funds		2		- 6 311
Loan funds 3 43 31 APPLICATION OF FUNDS Tixed assets 4 5,553 5,133 5,253 5,133 5,253 5,133 2,252 1,243 2,252 1,242 2,252 1,242 2,252 1,242 2,243 2,243 2,243 2,243 2,243 2,243 2,243 2,245 2,243 2,243 2,243 2,244 2,243 2,243 2,244 2,243 2,243 2,243 2,244 2,243 2,243 2,243 2,244 2,243 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,244 2,243 2,243 2,244 2,243 2,243 2,243 2,243 2,243 2,243 2,243 2,243 2,243 2,243 2,243 2,243 2,243	Reserves and surprus	2		
Unsecured loans 3			7,376	0,700
Unsecured loans 3	Loan funds			
APPLICATION OF FUNDS Fixed assets 4 Gross block 5.553 5.133 Less: Accumulated depreciation -2,439 -2,521 Net block 3.114 2.612 Capital work-in-progress 28 247 Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 2 23 214 Current assets, loans and advances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068		3	43	31
APPLICATION OF FUNDS Fixed assets 4 Gross block 5.553 5.133 Less: Accumulated depreciation -2,439 -2,521 Net block 3.114 2.612 Capital work-in-progress 28 247 Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 2 23 214 Current assets, loans and advances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068				
Fixed assets 4 Gross block 5,553 5,133 Less: Accumulated depreciation -2,439 -2,521 Net block 3,114 2,612 Capital work-in-progress 28 247 Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 21 Current assets, loans and advances 2 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions 8 2,309 1,898 Current liabilities and provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068			7,441	6,737
Fixed assets 4 Gross block 5,553 5,133 Less: Accumulated depreciation -2,439 -2,521 Net block 3,114 2,612 Capital work-in-progress 28 247 Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 21 Current assets, loans and advances 2 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions 8 2,309 1,898 Current liabilities and provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068				
Gross block 5,553 5,133 Less: Accumulated depreciation -2,439 -2,521 Net block 3,114 2,612 Capital work-in-progress 28 247 Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 2 2 2 Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 Loans and advances 8 2,309 1,898 Current liabilities and provisions 9 1,941 2,114 Provisions 9 1,941 2,114 Provisions 10 397 490 Met current assets 3,114 2,068	APPLICATION OF FUNDS			
Less: Accumulated depreciation -2,439 -2,521 Net block 3,114 2,612 Capital work-in-progress 28 247 3,142 2,859 Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 223 214 Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions 5 5,451 4,671 Current liabilities and provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068		4		
Net block Capital work-in-progress 3,114 2,612 28 247 247 3,142 2,859 Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 3,114 403 Sundry debtors 6 2,728 2,370 414 403 Cash and bank balances 7 414 403 403 Loans and advances 8 2,309 1,898 5,451 4,671 Current liabilities and provisions 5 1,941 2,114 2,114 7,114 1,149 1,1				
Capital work-in-progress 28 3,142 247 Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 2 23 214 Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions 8 2,309 1,898 Current liabilities 9 1,941 2,114 Provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068				
Goodwill 3,142 2,859 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 223 214 Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 5,451 4,671 Current liabilities and provisions 2 1,941 2,114 Provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068			*	
Goodwill - 154 Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 8 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions 8 2,309 1,898 Current liabilities 9 1,941 2,114 Provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068	Capital work-in-progress			
Investments 5 962 1,442 Deferred tax assets, net 223 214 Current assets, loans and advances 3 2,728 2,370 Sundry debtors 6 2,728 2,370 2,370 2,309 1,898 Cash and bank balances 8 2,309 1,898 1,898 1,941 4,671 Current liabilities and provisions 9 1,941 2,114 2,114 Provisions 10 397 490 Net current assets 3,114 2,068			3,142	2,859
Deferred tax assets, net 223 214 Current assets, loans and advances Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions Value 1 1 2,114 Provisions 9 1,941 2,114 2 1 2 1 2 1 2 1 2 1 2 2 3 3 4 9 1 3 3 4 9 1 3 3 4 9 1 4 1 2 1 4 1 2 1 4 1 2 1 4 1 2 1 4 1 2 1 4 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 3 1 3 1 3 1 3 1 <	Goodwill		-	154
Deferred tax assets, net 223 214 Current assets, loans and advances Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 Current liabilities and provisions Value 1 1 2,114 Provisions 9 1,941 2,114 2 1 2 1 2 1 2 1 2 1 2 2 3 3 4 9 1 3 3 4 9 1 3 3 4 9 1 4 1 2 1 4 1 2 1 4 1 2 1 4 1 2 1 4 1 2 1 4 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 3 1 3 1 3 1 3 1 <				
Current assets, loans and advances Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 5,451 4,671 Current liabilities and provisions 2 1,941 2,114 Provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068	Investments	5	962	1,442
Current assets, loans and advances Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 5,451 4,671 Current liabilities and provisions 2 1,941 2,114 Provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068	Defermed 4		222	214
Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 5,451 4,671 Current liabilities and provisions Value 1,941 2,114 Provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068	Deferred tax assets, net		223	214
Sundry debtors 6 2,728 2,370 Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 5,451 4,671 Current liabilities and provisions Value 1,941 2,114 Provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068	Current assets, loans and advances			
Cash and bank balances 7 414 403 Loans and advances 8 2,309 1,898 5,451 4,671 Current liabilities and provisions Value 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068		6	2.728	2.370
Current liabilities and provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068			*	,
Current liabilities and provisions 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068	Loans and advances	8	2,309	1,898
Current liabilities 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068			5,451	4,671
Current liabilities 9 1,941 2,114 Provisions 10 397 490 Net current assets 3,114 2,068				
Provisions 10 397 490 Net current assets 3,114 2,068				
Net current assets 3,114 2,068				
		10		
7,441 6,737	Net current assets		3,114	2,068
			7.441	(505
				6,737

	Schedule	For the qtr ended		For the nine me	(Rs in Million)	
	Schedule	Dec 31, 2010	Dec 31, 2009	Dec 31, 2010	Dec 31, 2009	
Income						
Income from software development						
- Overseas		3,504	3,074	10,208	8,847	
- Domestic		344	244	971	669	
Domestic	_	3,848	3,318	11,178	9,516	
Expenditure		-,-	- /	,	- /	
Cost of services and sales	11	2,586	2,035	7,455	5,852	
Administrative and other expenses	12	813	626	2,386	1,841	
•	_	3,399	2,661	9,841	7,693	
Operating profit before interest, depreciation, other income and tax		449	657	1,337	1,823	
Interest	13	1.2	0.6	1.6	25	
Depreciation & amortisation	4	206	168	528	488	
Operating profit before tax and other income	_	242	489	807	1,310	
Other income	14	95	202	141	573	
Profit before tax	_	337	691	949	1,882	
Provision for taxation		24	171	263	322	
Deferred tax charge/ (credit)		9	-26	-10	-43	
MAT credit entitlement	_		8	<u> </u>		
Net profit after tax		305	538	696	1,604	
Dividend						
Interim		0	0	50	39	
Proposed		-	-	-	-	
Total dividend	_	0	0	50	39	
Dividend tax		0	0	8	7	
Amount transferred to general reserve		0		20	-	
	=	305	538	617	1,558	
Earnings per share						
(Equity shares, par value Rs 10 each)						
Basic		7.66	13.70	17.52	40.95	
Diluted		7.46	13.09	17.00	39.52	
Weighted average number of shares used in computing earnings per share						
Basic		39,822,097	39,247,099	39,708,444	39,169,692	
Diluted		40,883,863	41,075,372	40,926,845	40,583,400	

MindTree Limited

Consolidated cash flow statement

Composituated Cash now statement		(Rs in Million)
	For the nine mo	
	Dec 31, 2010	Dec 31, 2009
Cash flow from operating activities	,	
Profit before tax	949	1,882
Adjustments for:		
Depreciation & amortisation	528	488
Amortization of stock compensation	0.6	5
Interest expense	1.6	25
Interest / dividend income	-48	-31
(Profit)/Loss on sale of fixed assets	-0.4	2
Profit on sale of investments	-0.3	-12
Provision for diminution in the value of investments	0.0	1
Exchange difference on derivatives	-87	-912
Effect of exchange differences on translation of foreign	-1	16
currency cash and cash equivalents		
Operating profit before working capital changes	1,341	1,465
Decrease/ (increase) in sundry debtors	-358	545
Decrease/ (increase) in loans and advances	-272	-59
Increase/ (decrease) in current liabilities and provisions	7	159
Income taxes and FBT paid	-455	-346
Net cash provided by operating activities	264	1,765
Cash flow from investing activities		
Purchase of fixed assets	-745	-237
Proceeds from sale of fixed assets	3	-107
Purchase of business/acquisition	-	-292
Interest /dividend received from investments	50	31
Inter-corporate advances granted	-	-
Purchase of investments	-5,916	-7,312
Sale/maturities of investments	6,397	7,351
Net cash used in investing activities	-211	-567
Cash flow from financing activities		207
Issue of share capital (net of issue expenses paid)	96	49
Interest paid on loans	-1.6	-25
Proceeds from term loans	-1.0	82
Repayment of loans	13	-926
Proceeds / (repayments) of other loans, net	-	-437
Dividends paid (including distribution tax)	-150.9	-46
Net cash (used in)/ provided by financing activities	<u>-130.9</u>	-1,304
Effect of exchange differences on translation of foreign		-1,504
currency cash and cash equivalents	1	-16
Net (decrease)/ increase in cash and cash equivalents	10	-121
Cash and cash equivalents of MindTree Wireless Private Limited as on the	10	-121
date of acquisition	-	76
Cash and cash equivalents at the beginning of the period	403	379
Cash and cash equivalents at the end of the period	414	334
- · · · · · · · · · · · · · · · · · · ·		

		As at Dec 31, 2010	(Rs in Million) As at March 31, 2010
1.	Share capital		
	Authorised capital	707	706
	79,620,000 equity shares of Rs 10 each (previous year 79,620,000 equity shares of Rs 10 each)	796	796
	Issued, subscribed and paid-up capital 39,874,161 equity shares of Rs 10 each fully paid (previous year: 39,514,994 equity shares of Rs 10 each) (of the above shares, 1,300,965 equity shares of Rs. 10 each fully paid up were allotted at a premium of Rs. 201.50 to the shareholders of erstwhile Aztecsoft Limited for consideration other than cash pursuant to the scheme of amalgamation)	399	395
	_	399	395
2.	Reserves and surplus		
	Capital reserve		
	At the commencement of the year Additions during the year	2	0 2
	Additions during the year	2	2
	Securities premium account		
	At the commencement of the year	1,497	2,552
	Additions during the year		
	Allotment of shares to shareholders of Aztecsoft Limited in accordance with the scheme of Amalgamation		262
	On exercise of employee stock options	92	90
	· · · · · ·	1,589	2,904
	Deductions during the year Adjustment of goodwill arising on amalgamation of Aztecsoft Limited in accordance with scheme of		
	amalgamation.	1.500	-1,407
		1,589	1,497
	General reserve		
	At the commencement of the year Add: Transfer from profit and loss account	410 20	202 208
		430	410
	Stock option outstanding account	47	50
	Add: Deferred employee compensation expense	0.6	-2
		48	47
	Hedge reserve		
	At the commencement of the year	118	-98 217
	Additions during the year	-11 107	<u>217</u> 118
	Profit and loss account		
	At the commencement of the year	4,237	2,435
	Adjustments on account of merger of MWPL Additions during the year	-31 617	0 1,802
	Additions during the year	4,823	4,237
	-	6,999	6,311
	-		

	As at Dec 31, 2010	As at March 31, 2010
3 Unsecured loans		
Council for Scientific and Industrial Research	43	31
	43	31

4. Fixed assets

(Rs. In Million)

	Gross block Accumulated depreciation						NT-4 1	-ll			
										Net book value	
	As at	Additions	Deletions/	As at	As at	For the year	Deletions/	As at	As at	As at	
Assets	April 1, 2010	during	(Adjustments)*	Dec 31, 2010	April 1, 2010		(Adjustments)	Dec 31, 2010	Dec 31, 2010	March 31, 2010	
		the year					during the year*				
Leasehold land	425	0	0	425	35	9	0	44	381	390	
Buildings	1,511	116	0	1,626	119	41	0	160	1,467	1,392	
Leasehold improvements	797	204	6	995	396	114	5	506	490	401	
Computer systems (including software)	1,339	350	200	1,488	1,189	173	200	1,161	327	150	
Test equipment	413	149	359	203	359	49	359	49	154	54	
Furniture and fixtures	134	14	6	142	89	20	6	103	38	45	
Electrical installations	164	48	3	209	110	37	3	145	65	54	
Office equipment	346	58	19	386	222	54	17	259	126	124	
Motor vehicles	5	0	1	4	2	1	1	3	1	2	
Intellectual Property	0	67	0	67	0	9	0	9	58	0	
Plant and Machinery	0	8	0	8	0	1	0	1	7	0	
Total	5,133	1,013	593	5,553	2,521	508	590	2,439	3,114	2,612	

chedul	es to tl	ne consolidated balance sheet (continued)				
					As at	(Rs) As at
	Inv	estments			Dec 31, 10	March 31, 2010
	A.	Long-term investments - unquoted (fully paid equity	shares)			
		nuoted (fully paid equity shares)				
	643	00 (previous year: 2,400) equity shares in Career Commu ,790 (previous year: nil) Series A Convertible Preferred nium of US \$ 0.2557 each in 30 Second Software Inc		ally paid at	1 7	1 7
		640 (previous year: 12,640) equity shares in Worldcast T	echnologies Private Limited		0	0
	Υ	Description for disciplination in the color of income			8 2	
	Les	s: Provision for diminution in the value of investments			7	7
		Current investments				
	I	Non-Trade Investments - quoted (valued at lower of	Number of Units			
		HDFC Mutual Fund	December 31, 2010 Ma 0	rch 31, 2010 19	0	188
		(158,663 units purchased /	Ü	19	Ü	100
		18,917,620 units redeemed during the year)				
		ICICI Prudential Mutual Fund	0	2	0	202
		(6,814,539 units purchased / 8,729,142 units redeemed during the year)				
		IDFC Mutual Fund	11	7	106	71
		(67,321,250 units purchased /				
		63,863,913 units redeemed during the year)		0		100
		UTI Mutual Fund (20,173,928 units purchased /	0	8	0	192
		28,285,350 units redeemed during the year)				
		HSBC Mutual Fund	0	12	0	120
		(168,067,252 units purchased)				
		179,938,616 units redeemed during the year) Franklin Templeton Mutual Fund	5	13	51	206
		(225,325 units purchased /	J	13	J1	200
		8,599,637 units redeemed during the year)				
		DSP Blackrock Mutual Fund	11	8	105	75
		(3,162,680 units purchased /				
		162,680 units redeemed during the year) Birla Sun Life Mutual Fund	14	21	137	211
		(96,324,496 units purchased /				
		103,779,624 units redeemed during the year)				
		Reliance Mutual Fund (18,923,646 units purchased /	7	0	65	0
		12,408,430 units redeemed during the year)				
		Tata Mutual Fund	16	0	156	0
		(15,671,340 units purchased /				
		31,407 units redeemed during the year) Axis Mutual Fund	0	0	0	0
		(2,300,000 units purchased /	v	v	v	•
		2,300,000 units redeemed during the year)				
		L&T Mutual Fund	6	0	65	0
		(12,949,494 units purchased / 6,471,627 units redeemed during the year)				
		Sundaram BNP Paribas Mutual Fund	0	0	0	0
		(39,658,466 units purchased /				
		39,658,466 units redeemed during the year)				
		Less: Provision for diminution in the value of investmen			685	1,266
		Less. Provision for diminution in the value of investmen	its		685	1,266
	Des	cription			Market	Value
		HDFC Mutual Fund ICICI Prudential Mutual Fund			0	188
		ICICI Prudential Mutual Fund IDFC Mutual Fund			0 107	202 71
		UTI Mutual Fund			0	192
		HSBC Mutual Fund			0	120
		Franklin Templeton Mutual Fund DSP Blackrock Mutual Fund			53 109	207 75
		Birla Sun Life Mutual Fund			137	75 211
		Reliance Mutual Fund			66	0
		Tata Mutual Fund			157	0
		Axis Mutual Fund			0	0
		L&T Mutual Fund Sundaram BNP Paribas Mutual Fund			65 0	0
					694	1,267
	II.	Non-Trade Investments - unquoted (Term Deposits	a)			
	11.	HDFC Limited	"		170	120
		Janalakshmi Financial Services Private Limited			100	50
					270	170
					962	1,442

	As at Dec 31, 2010	(Rs in Million) As at March 31, 2010
6 Sundry debtors	ŕ	,
(Unsecured)		
Debts outstanding for a period exceeding six months - considered good - considered doubtful		
Debts		
- considered good	2,725	2,370
- considered doubtful	37	37
Less: Provision for doubtful debts	34 2,728	2,370
7 Cash and bank balances		
Cash on hand	0	0
Balances with scheduled banks		
Current accounts	171	41
Deposit accounts	73	201
Balances with non-scheduled banks - in current accounts		
HSBC Bank , Swindon, UK	9	8
Bank of Tokyo, Mitsubishi	2	3
Silicon Valley Bank, USA	127	73
HSBC, Dubai	2	4
HSBC, Germany	6	8
UBS, Basel	0	1
HSBC, Australia	5	10
HSBC, Singapore	6	6
HSBC, Netherlands	3	3
National Westminster Bank, UK	0	1
Wells Fargo, Seattle, USA	0	16
HSBC, Canada	6	6
SCB, Republic of China	3	22
	414	403

	As at Dec 31, 2010	(Rs in Million) As at March 31, 2010
8 Loans and advances	,	,
(Unsecured, considered good unless otherwise stated)		
Advances recoverable in cash or in kind or for value to be received	1,142	875
Unbilled revenue	367	373
Advance tax and tax deducted at source, net of provision for taxes	692	545
MAT credit entitlement	108	105
	2,309	1,898
9 Current liabilities		
Advances from customers	60	39
Interest accrued but not due	0	0
Unearned revenue	50	67
Sundry creditors		
Expenses	94	87
Capital goods	88	39
Other liabilities	1,591	1,840
Unclaimed dividend	3	2
Book overdraft	54	40
	1,941	2,114
0 Provisions		
Proposed dividend	0	79
Provision for gratuity	34	3
Compensated absences	157	125
Post contract support services	5	5
Provision for discount	48	50
Provision for foreseeable loss on contracts	5	24
Provision for		
tax on dividend	0	13
foreign taxes	148	190
	397	490

	For the at	For the qtr ended		(Rs in Million) For the nine months ended	
	Dec 31, 2010	Dec 31, 2010	Dec 31, 2010	Dec 31, 2009	
11 Cost of services and sales					
Salary and allowances	1,920	1,495	5,455	4,339	
Contribution to provident and other funds	163	172	526	387	
Staff welfare	20	17	57	40	
Travel and conveyance	198	108	532	359	
Communication expenses	10	11	28	49	
Sub-contractor charges	97	85	332	238	
Software purchases	21	12	44	30	
Computer consumables	73	52	213	193	
Rent	60	60	177	180	
Post contract support services Provision for foreseeable loss on contracts	0 -5	0 23	0 -10	0 37	
Raw materials consumed	-3 -3	0	-10	37	
Outsourced technical services	31	0	99		
outsourced technical services	2,586	2,035	7,455	5,852	
12 Administrative and other expenses					
Salary and allowances	390	317	1,156	950	
Contribution to provident and other funds	13	15	46	46	
Travel and conveyance	57	34	154	94	
Power and fuel	44	40	131	114	
Rent	29	22	90	68	
Lease rentals/charges	20	6	41	15	
Telephone charges	22	22	64	56	
Printing and stationery	4	2	14	12	
Office maintenance	24	10	64	39	
Exchange loss, net	0	0	0	0	
Staff training expenses	15 3	10 0	36 6	24 2	
Advertisement Bank charges	2	1	6	4	
Insurance	5	5	16	16	
Rates and taxes	-9	2	2	31	
Auditor's remuneration	3	3	9	7	
Recruitment expenses	41	9	145	25	
Repairs and maintenance				0	
- Plant and machinery	4	9	8	13	
- Others	16	2	32	4	
Marketing expenses	36	13	79	50	
Donations	1	0	1	0	
Legal and professional expenses	56	46	135	108	
Loss from sale of Investments	0	0 2	0	0 2	
Loss on sale of fixed assets Provision for diminution in the value of investments	0	0	0	0	
Provision for bad and doubtful debts	6	1	2	30	
Bad debts written off	0	0	0	17	
Provision for doubtful advances	0	5	41	5	
Miscellaneous expenses	32	50	107	109	
13 Interest	813	626	2,386	1,841	
Interest on term loans	1	0	2	12	
Interest on short term credit / finance charges	0	1	0	14	
14 Other income	1	1	2	25	
Interest on deposits	6	3	18	8	
Profit on sale of investments	0	0	0	11	
Profit from sale of fixed assets, net Dividend from investments	0 10	0	0 30	0 23	
Exchange gain, net	10 79	174	30 82	508	
Miscellaneous income	1	174	10	22	
	95	202	141	573	